As commander in chief, George Washington had to reckon not only with a dangerous enemy but also on occasion with uprisings among his men. Here, too, he performed superbly. In March 1783, Cornwallis having long since surrendered and with the war now officially coming to an end, a different sort of trouble was brewing in the Continental Army headquartered at Newburgh, New York. The troops, angry at the Congress of the Confederation because they had not been properly paid, concerned that their promised pensions would go unfunded, and spurred by an anonymous letter that urged them to act, planned to assemble to consider taking action against the Congress. On Washington’s intervention, the meeting scheduled for March 10 was canceled, and was replaced by a meeting of the officers on March 15. To everyone’s surprise, Washington made an unexpected appearance at the officers’ meeting, and read the following address. When he had finished and left, the conspiracy collapsed, and resolutions affirming loyalty to the government and expressing confidence in the Congress passed overwhelmingly.

A month later, in April 1783, Captain Samuel Shaw of Massachusetts (1754–94), who had been present, wrote a letter to a Reverend Mr. Eliot describing Washington’s performance on the occasion:

Every eye was fixed upon the illustrious man, and attention to their beloved General held the assembly mute. He opened the meeting by apologizing for his appearance there, which was by no means his intention when he published the order which directed them to assemble. But the diligence used in circulating the anonymous pieces rendered it necessary that he should give his sentiments to the army on the nature and tendency of them, and determined him to avail himself of the present opportunity; and, in order to do it with greater perspicuity, he had committed his thoughts to writing, which, with the indulgence of his brother officers, he would take the liberty of reading to them. It is needless for me to say any thing of this production; it speaks for itself. After he had concluded his address, he said, that, as a corroborating testimony of the good disposition in Congress towards the army, he would communicate to them a letter received from a worthy member of that body, and one who on all occasions had ever approved himself their fast friend. This was an exceedingly sensible letter;

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and, while it pointed out the difficulties and embarrassments of Congress, it held up very forcibly the idea that the army should, at all events, be generously dealt with. One circumstance in reading this letter must not be omitted. His Excellency, after reading the first paragraph, made a short pause, took out his spectacles, and begged the indulgence of his audience while he put them on, observing at the same time, that he had grown gray in their service, and now found himself growing blind. There was something so natural, so unaffected, in this appeal, as rendered it superior to the most studied oratory; it forced its way to the heart, and you might see sensibility moisten every eye. The General, having finished, took leave of the assembly.

How, in his address, does Washington try to calm the men? To what does he appeal? Why was he successful? Imagine yourself among the troops. Taking into account both Washington’s own words and Shaw’s description of his performance, would you have been persuaded, and, if so, how and by what?

Gentlemen:

By an anonymous summons, an attempt has been made to convene you together; how inconsistent with the rules of propriety! how unmilitary! and how subversive of all order and discipline, let the good sense of the Army decide. . . .

Thus much, gentlemen, I have thought it incumbent on me to observe to you, to show upon what principles I opposed the irregular and hasty meeting which was proposed to have been held on Tuesday last: and not because I wanted a disposition to give you every opportunity consistent with your own honor, and the dignity of the Army, to make known your grievances. If my conduct heretofore, has not evinced to you, that I have been a faithful friend to the Army, my declaration of it at this time would be equally unavailing and improper. But as I was among the first who embarked in the cause of our common Country. As I have never left your side one moment, but when called from you on public duty. As I have been the constant companion and witness of your Distresses, and not among the last to feel, and acknowledge your Merits. As I have ever considered my own Military reputation as inseparably connected with that of the Army. As my Heart has ever expanded with joy, when I have heard its praises, and my indignation has arisen, when the mouth of detraction has been opened against it, it can scarcely be supposed, at this late stage of the War, that I am indifferent to its interests. But, how are they to be promoted? The way is plain, says the anonymous Addresser. If War continues, remove into the unsettled Country; there establish yourselves, and leave an ungrateful Country to
defend itself. But who are they to defend? Our Wives, our Children, our Farms, and other property which we leave behind us. Or, in this state of hostile separation, are we to take the two first (the latter cannot be removed) to perish in a Wilderness, with hunger, cold and nakedness? If Peace takes place, never sheathe your Swords, Says he, until you have obtained full and ample justice; this dreadful alternative, of either deserting our Country in the extremest hour of her distress or turning our Arms against it, (which is the apparent object, unless Congress can be compelled into instant compliance), has something so shocking in it, that humanity revolts at the idea. My God! what can this writer have in view, by recommending such measures? Can he be a friend to the Army? Can he be a friend to this Country? Rather, is he not an insidious Fo? Some Emissary, perhaps, from New York, plotting the ruin of both, by sowing the seeds of discord and separation between the Civil and Military powers of the Continent? And what a Compliment does he pay to our Understandings when he recommends measures in either alternative, impracticable in their Nature? . . .

I cannot, in justice to my own belief, and what I have great reason to conceive is the intention of Congress, conclude this Address, without giving it as my decided opinion, that that Honorable Body, entertain exalted sentiments of the Services of the Army; and, from a full conviction of its merits and sufferings, will do it complete justice. That their endeavors, to discover and establish funds for this purpose, have been unwearied, and will not cease, till they have succeeded, I have not a doubt. But, like all other large Bodies, where there is a variety of different interests to reconcile, their deliberations are slow. Why then should we distrust them? and, in consequence of that distrust, adopt measures, which may cast a shade over that glory which, has been so justly acquired; and tarnish the reputation of an Army which is celebrated through all Europe, for its fortitude and Patriotism? and for what is this done? to bring the object we seek nearer? No! most certainly, in my opinion, it will cast it at a greater distance.

For myself (and I take no merit in giving the assurance, being induced to it from principles of gratitude, veracity and justice), a grateful sense of the confidence you have ever placed in me, a recollection of the cheerful assistance and prompt obedience I have experienced from you, under every vicissitude of fortune, and the sincere affection I feel for an Army, I have so long had the honor to Command, will oblige me to declare, in this public and solemn manner, that, in the attainment of complete justice for all your toils and dangers, and in the gratification of every wish, so far as may be done consistently with the great duty I owe my Country, and those powers we are bound to respect, you may freely command my Services to the utmost of my abilities.
While I give you these assurances, and pledge myself in the most unequivocal manner, to exert whatever ability I am possessed of, in your favor, let me entreat you, Gentlemen, on your part, not to take any measures, which, viewed in the calm light of reason, will lessen the dignity, and sully the glory you have hitherto maintained; let me request you to rely on the plighted faith of your Country, and place a full confidence in the purity of the intentions of Congress; that, previous to your dissolution as an Army they will cause all your Accounts to be fairly liquidated, as directed in their resolutions, which were published to you two days ago, and that they will adopt the most effectual measures in their power, to render ample justice to you, for your faithful and meritorious Services. And let me conjure you, in the name of our common Country, as you value your own sacred honor, as you respect the rights of humanity, and as you regard the Military and National character of America, to express your utmost horror and detestation of the Man who wishes, under any specious pretenses, to overturn the liberties of our Country, and who wickedly attempts to open the flood gates of Civil discord, and deluge our rising Empire in Blood. By thus determining, and thus acting, you will pursue the plain and direct road to the attainment of your wishes. You will defeat the insidious designs of our Enemies, who are compelled to resort from open force to secret Artifice. You will give one more distinguished proof of unexampled patriotism and patient virtue, rising superior to the pressure of the most complicated sufferings; And you will, by the dignity of your Conduct, afford occasion for Posterity to say, when speaking of the glorious example you have exhibited to Mankind, “had this day been wanting, the World had never seen the last stage of perfection to which human nature is capable of attaining.”